

THE CONSTITUTION OF THE GLOBAL NEWBORN SOCIETY



*Each time we lose an infant,
we lose an entire life and its potential®*

FOUNDING EDITION
2026

GREATER WASHINGTON METROPOLITAN AREA, USA





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Every Baby Counts®

*Each Time We Lose an Infant, We Lose an Entire Life
and Its Potential®*





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Founding Edition, 2026

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FOUNDING AUTHORSHIP AND DEVELOPMENT

The Founding Edition of this Manual was conceived, developed, and principally authored by

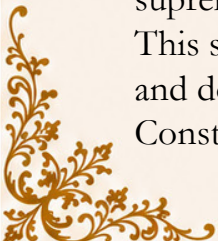
Akhil Maheshwari, MD

Founder President—Chief Executive Officer

Global Newborn Society

The Constitution was developed as the foundational governing instrument of the Global Newborn Society and gives institutional expression to its Mission, Constitutional Identity, Founding Philosophy, Enduring Principles, and commitment to responsible governance and stewardship.

This Constitution was adopted by the Board of Directors as the supreme governing document of the Global Newborn Society. This statement records the founding authorship of this Edition and does not supersede the institutional authority of the Constitution or the governance authority established by it.





DEDICATION



*Dedicated to every newborn infant—
those whose lives have been saved,
those whose lives continue to inspire scientific discovery,
and those whose memory strengthens our commitment
that every baby counts.*



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THE EMBLEM



Global Newborn Society

Each time we lose an infant, we lose an entire life and its possibilities

THE EMBLEM

The Emblem is the visual expression of the Global Newborn Society's Founding Philosophy. More than an identifying mark, it symbolizes the Society's commitment to advancing newborn health through scientific excellence, ethical leadership, global collaboration, and compassionate service. Each element of the Emblem was intentionally selected to represent the values and aspirations upon which the Society was founded.

The Infant

At the center of the Emblem is a newborn infant, representing every baby regardless of nationality, ethnicity, culture, or circumstance. The child is intentionally depicted without characteristics that identify a specific population, emphasizing the universal dignity and equal worth of all newborn infants.

The infant's expression conveys hope, innocence, and the extraordinary potential present at the beginning of every human life. At the same time, infancy remains one of the most vulnerable periods of life, reminding us that scientific knowledge, compassionate care, and global cooperation are essential to protecting newborn health.

The yellow feeding bib symbolizes nourishment, hope, optimism, and healthy development. The globe displayed upon the bib reflects the Society's international mission and the conviction that improving newborn health requires collaboration across all nations and regions of the world.



The Journey

The infant is shown traveling in a small boat across an open ocean. This journey symbolizes the beginning of life, with its opportunities, uncertainties, and challenges. Every newborn enters a world that may offer safety or adversity, and every child deserves the opportunity to survive, thrive, and realize his or her full potential.

The calm sky and expansive sea represent both possibility and uncertainty. They remind us that although many newborns begin life under favorable circumstances, others face serious threats from prematurity, birth complications, congenital disorders, infections, malnutrition, conflict, poverty, and unequal access to healthcare. The yellow feeding bib symbolizes nourishment, hope, optimism, and healthy development. The globe displayed upon the bib reflects the Society's international mission and the conviction that improving newborn health requires collaboration across all nations and regions of the world.



The Boat

The boat represents protection, guidance, and collective responsibility. It symbolizes the healthcare professionals, families, researchers, educators, advocates, policymakers, and communities who work together to safeguard newborn life.

Its modest size reflects humility and stewardship, reminding us that meaningful progress is achieved through collaboration rather than individual accomplishment.

The Ocean

The ocean symbolizes the complex and changing environment into which every newborn is born. Like the sea, healthcare presents both opportunities and challenges that require knowledge, preparation, resilience, and international cooperation.

The gentle waves remind us that although progress is often gradual, sustained collaboration can transform the health and well-being of newborn infants throughout the world.

The Colors

The colors of the Emblem were selected to reinforce its symbolism. Blue reflects trust, stability, knowledge, and hope. Red represents compassion, commitment, and the shared responsibility to protect vulnerable newborn infants. Yellow symbolizes optimism, nourishment, and the promise of healthy development.

Our Commitment

The Emblem reminds us that every newborn possesses inherent dignity and immeasurable potential. It reflects the Society's enduring commitment to scientific discovery, ethical leadership, professional excellence, and global partnership in advancing newborn health.

Together with the Society's Motto, Every Baby Counts®, the Emblem serves as a lasting reminder that every newborn life is worthy of protection, every family deserves compassionate care, and every effort to improve newborn health contributes to a healthier and more just world.

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BOOK I



FOUNDATIONS

Where purpose, principles, and identity begin



Articles I–IX

ARTICLE I

NAME

The name of this organization shall be the Global Newborn Society, hereafter referred to in this Constitution as the Society.

The Society is established as an independent, international, nonprofit professional organization dedicated to advancing the health and well-being of newborn infants through scientific discovery, clinical excellence, education, leadership, collaboration, advocacy, and service.

The Society shall exist in perpetuity unless dissolved in accordance with this Constitution.



ARTICLE II

NATURE OF THE SOCIETY

The society is an independent, international, charitable nonprofit professional organization devoted exclusively to advancing newborn health.

The Society is organized and operated exclusively for charitable, educational, scientific, and related purposes consistent with its mission and applicable law.

The Society is a charitable nonprofit organization registered in the United States under Employer Identification Number (EIN) 86-1358640.

The Society serves as a global professional community that promotes scientific discovery, clinical excellence, education, leadership, collaboration, advocacy, and service for the benefit of newborn infants and their families.

The Society welcomes participation by individuals and organizations who share its mission and values and who are committed to advancing newborn health with professionalism, integrity, mutual respect, and responsible stewardship.

The Society shall remain independent, nonpartisan, and inclusive in the fulfillment of its mission and shall conduct its affairs in accordance with this Constitution.

The Society shall maintain its financial records and required regulatory filings in the United States in accordance with applicable law.

The Society may receive, administer, and distribute funds in furtherance of its mission and for such charitable purposes as may be approved by the Board of Directors, provided such activities remain consistent with this Constitution and applicable law.



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ARTICLE III

FOUNDING PHILOSOPHY



The Society is founded upon the conviction that every newborn infant possesses inherent dignity, immeasurable potential, and an equal claim to compassionate, ethical, and evidence-based care.

The Society affirms that scientific knowledge achieves its highest purpose when applied in the service of humanity and directed toward improving the lives of newborn infants, their families, and the communities in which they live.

The Society recognizes that lasting progress in newborn health depends upon scientific discovery, clinical excellence, education, ethical leadership, global collaboration, professional integrity, responsible stewardship, and a continuing commitment to future generations.

The Society further recognizes that enduring institutions are preserved through faithful stewardship, strengthened through responsible leadership, and renewed through the preparation of future generations of healthcare professionals, scientists, educators, and leaders.

Accordingly, the Founding Philosophy shall serve as the enduring foundation of the Society and shall guide the interpretation and application of this Constitution, the Bylaws, and the governance of the Society.

ARTICLE IV

CONSTITUTIONAL FOUNDATIONS

The Global Newborn Society is founded upon enduring constitutional concepts that define its identity, guide its governance, and preserve its mission across generations. These constitutional foundations shall inform the interpretation and application of this Constitution, the Bylaws, and all official actions of the Society.

Constitutional Identity

The constitutional identity of the Society is expressed through its Constitution, Founding Philosophy, mission, vision, Enduring Principles, institutions, traditions, and continuing commitment to advancing newborn health.

The Society shall preserve its constitutional identity while encouraging responsible growth, scientific innovation, and institutional development consistent with its mission.

Stewardship

The Society affirms that leadership is exercised as stewardship.

Every Member, Director, Officer, Chair, Patron, committee member, and individual serving the Society shall faithfully preserve its mission, integrity, reputation, resources, and constitutional identity for the benefit of present and future generations.

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Institutional Stewardship

Institutional stewardship is the continuing responsibility to strengthen the Society while preserving its constitutional identity, scientific integrity, institutional heritage, and commitment to newborn health.

Every generation of leaders shall strive to leave the Society stronger than it inherited it.

Responsibility to Future Generations

The Society acknowledges an enduring responsibility to future generations of newborn infants, healthcare professionals, scientists, educators, and leaders.

Accordingly, every generation entrusted with the leadership of the Society shall preserve its constitutional identity, strengthen its institutions, promote scientific excellence, and faithfully transmit its mission and values to those who follow.

ARTICLE V

VISION

The vision of the Society is a world in which every newborn infant has the opportunity to survive, thrive, and realize his or her full potential.

The Society envisions a future in which scientific discovery, clinical excellence, education, innovation, ethical leadership, and international collaboration continue to improve the health and well-being of newborn infants, their families, and communities throughout the world.

The Society aspires to serve as a globally respected leader in advancing newborn health by fostering scientific excellence, promoting interdisciplinary collaboration, supporting professional development, encouraging responsible innovation, and advocating for evidence-informed policies that improve the lives of newborn infants.

The Society shall inspire present and future generations of healthcare professionals, scientists, educators, nurses, researchers, policymakers, and leaders to advance newborn health through knowledge, compassion, integrity, collaboration, and lifelong service.

In pursuing this vision, the Society shall remain faithful to its constitutional identity, Founding Philosophy, and enduring commitment to improving newborn health throughout the world.

ARTICLE VI

MISSION

The mission of the Global Newborn Society is to advance the health and well-being of newborn infants throughout the world through scientific discovery, clinical excellence, education, leadership, collaboration, advocacy, and service.

In fulfilling its mission, the Society shall:

- advance scientific research and promote the generation, dissemination, and application of knowledge in newborn health;
- promote excellence in the prevention, diagnosis, treatment, and long-term care of newborn infants;
- support lifelong education and professional development for healthcare professionals, scientists, educators, and trainees;
- foster ethical leadership, responsible stewardship, and interdisciplinary collaboration across professions, institutions, and nations;
- encourage innovation and the responsible application of emerging knowledge and technologies that improve newborn health;
- advocate for evidence-informed policies and practices that strengthen newborn care and reduce disparities in health outcomes;
- promote partnerships that advance the Society's mission while preserving its independence, scientific integrity, and constitutional identity; and
- serve as an international forum for scientific exchange, professional collaboration, education, and advocacy dedicated to improving newborn health.
- The Society shall pursue its mission with scientific excellence, integrity, professionalism, compassion, inclusiveness, transparency, accountability, and respect for human dignity.

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ARTICLE VII

ENDURING PRINCIPLES

The Global Newborn Society shall conduct its activities in accordance with the following enduring principles, which shall guide the interpretation of this Constitution, the governance of the Society, and the conduct of its Members.

1. Scientific Excellence

The Society shall promote the highest standards of scientific inquiry, clinical practice, education, scholarship, and innovation in advancing newborn health.

2. Integrity

The Society shall conduct all of its affairs with honesty, transparency, accountability, fairness, and ethical responsibility.

3. Compassion

The Society recognizes compassion as fundamental to the care of newborn infants and their families and shall promote humane, family-centered, and culturally respectful care.

4. Professionalism

The Society shall encourage professionalism, lifelong learning, mutual respect, interdisciplinary cooperation, and excellence in every aspect of newborn health.

5. Stewardship

The Society shall responsibly preserve its mission, constitutional identity, institutional heritage, reputation, and resources while strengthening the Society for present and future generations.

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6. Global Collaboration

The Society shall promote respectful international collaboration and the responsible exchange of scientific knowledge among healthcare professionals, researchers, educators, institutions, and communities throughout the world.

7. Inclusiveness

The Society values diversity in geography, culture, discipline, language, and professional background and shall encourage broad participation in its activities.

8. Innovation

The Society shall encourage scientific discovery, creativity, and innovation while remaining faithful to evidence-based medicine and ethical principles.

9. Independence

The Society shall preserve its scientific, educational, and organizational independence and shall conduct its activities free from improper commercial, political, or external influence.

10. Responsibility to Future Generations

The Society shall preserve its institutions, prepare future leaders, and promote sustainable advancement in newborn health for the benefit of future generations.

11. Service

The Society exists to serve newborn infants, their families, healthcare professionals, and society through knowledge, leadership, collaboration, advocacy, and compassionate action.

The Society shall interpret and apply these Enduring Principles collectively, recognizing that no single principle exists in isolation. These express the constitutional values and long-term aspirations of the Society.

ARTICLE VIII

OFFICIAL SYMBOLS OF THE SOCIETY

Section 1. The Emblem

The Society shall adopt and preserve an official Emblem that symbolizes its mission, values, constitutional identity, and enduring commitment to advancing newborn health throughout the world.

The Emblem shall serve as the official visual symbol of the Society and may be used only in accordance with policies adopted by the Board of Directors.

The Emblem shall be protected as an important element of the Society's institutional heritage and intellectual property.

The official description, design specifications, and authorized uses of the Emblem shall be maintained by the Secretariat as part of the permanent institutional records of the Society.

Section 2. The Motto

The official motto of the Society shall be:

Every Baby Counts®

The Motto expresses the Society's enduring commitment to recognizing the inherent dignity, immeasurable potential, and equal value of every newborn infant.

The Motto shall serve as a continuing affirmation of the Society's mission, constitutional identity, and enduring principles and shall guide the scientific and advocacy activities of the Society.

The Society shall preserve and protect the Motto as part of its institutional heritage and intellectual property.

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ARTICLE IX

CONSTITUTIONAL INSTITUTIONS OF THE SOCIETY

The Society recognizes the following as its enduring constitutional institutions:

Section 1. The Constitution

The Constitution is the supreme governing document of the Society and shall preserve its constitutional identity, Founding Philosophy, mission, and enduring principles.

Section 2. The Board of Directors

The Board of Directors is the principal governing body of the Society and serves as the constitutional steward of the Society on behalf of its Members.

Section 3. The Secretariat

The Secretariat is the permanent administrative office of the Society and shall preserve its official records, archives, governing documents, institutional heritage, and organizational continuity.

Section 4. *the newborn*

the newborn is the official peer-reviewed scientific journal of the Society and shall serve as its principal scholarly publication for the dissemination of scientific knowledge, education, innovation, and professional collaboration in newborn health.

The editorial independence of *the newborn* shall be protected in accordance with this Constitution and the Bylaws.

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Section 5. The Global Newborn Society Congress

The Global Newborn Society Congress is the official international scientific meeting of the Society.

The Congress shall serve as the Society's principal forum for scientific exchange, professional education, interdisciplinary collaboration, leadership development, and global engagement.

Section 6. Institutional Responsibility

Together, these constitutional institutions preserve the identity, governance, continuity, scholarship, and collaborative mission of the Society.

The Society shall preserve, strengthen, and responsibly develop these institutions for the benefit of present and future generations.





BOOK II



GOVERNANCE

*Good governance gives enduring form
to enduring principles*



Articles X–XXI



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ARTICLE X

MEMBERSHIP

Section 1. Membership

Membership in the Society shall be open to individuals and organizations that support the mission, vision, Founding Philosophy, and Enduring Principles of the Society and satisfy the qualifications established in the Bylaws.

Membership shall be voluntary and shall not be denied on the basis of race, ethnicity, nationality, citizenship, sex, gender, sexual orientation, disability, religion, language, political affiliation, or other status protected by applicable law.

Section 2. Categories

The categories, qualifications, rights, privileges, responsibilities, and obligations of membership shall be established in the Bylaws.

Section 3. Responsibilities

Members shall support the mission of the Society, uphold its Constitution and Bylaws, conduct themselves with professionalism and integrity, and contribute to advancing newborn health in accordance with the Enduring Principles of the Society.

Section 4. Rights

Members shall enjoy the rights and privileges established by the Constitution and the Bylaws, including participation in the activities and governance of the Society as provided therein.

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Section 5. Termination

Membership may be suspended or terminated only in accordance with procedures established in the Bylaws that ensure fairness, due process, and consistency with the Constitution.

ARTICLE XI

BOARD OF DIRECTORS

Section 1. Authority

The Board of Directors is the principal governing body of the Society and shall exercise fiduciary oversight and governance in accordance with this Constitution and the Bylaws.

The Board shall preserve the constitutional identity, institutional heritage, and long-term interests of the Society.

Section 2. Responsibilities

The Board shall:

- establish the strategic direction of the Society;
- safeguard its mission, vision, and Enduring Principles;
- exercise fiduciary oversight of the Society's affairs;
- approve major policies and institutional initiatives;
- oversee the financial stewardship of the Society;
- preserve the Society's constitutional institutions; and
- promote responsible leadership and institutional continuity.

Section 3. Composition

The Board shall consist of Directors elected in accordance with the Bylaws.

The number of Directors shall remain flexible to promote broad international representation and to support the mission of the Society.

The Society shall strive to ensure that the composition of the Board reflects geographic, professional, cultural, disciplinary, and organizational diversity consistent with its international character.

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Section 4. Fiduciary Duty

Directors shall discharge their responsibilities with honesty, integrity, loyalty, due care, professionalism, and responsible stewardship, always acting in the best interests of the Society and its charitable mission.

Section 5. Delegation

The Board may delegate authority as provided in the Bylaws but shall retain ultimate responsibility for the governance of the Society.



ARTICLE XII

FOUNDER PRESIDENT-CHIEF EXECUTIVE OFFICER

Section 1. Establishment

The Society recognizes the office of the Founder President–Chief Executive Officer as the founding executive office of the Global Newborn Society.

The office was established to provide leadership, continuity, and stewardship during the formative development of the Society and to preserve its constitutional identity, Founding Philosophy, mission, and long-term institutional development.

Section 2. Founding Appointment

Dr. Akhil Maheshwari, Founder of the Global Newborn Society, shall serve as the Society's Founder President–Chief Executive Officer in accordance with this Constitution and the Bylaws.

Following the Founding Generation, the succession, continuation, modification, or conclusion of this constitutional office shall be governed by this Constitution and the Bylaws.

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Section 3. Responsibilities

The Founder President–Chief Executive Officer shall serve as the chief executive officer and principal administrative officer of the Society and shall:

- provide strategic leadership for the Society;
- implement the policies and decisions of the Board of Directors;
- oversee the administration and day-to-day operations of the Society;
- supervise the Secretariat and its activities;
- promote the mission, vision, and Enduring Principles of the Society;
- support the development of the Society's constitutional institutions;
- represent the Society nationally and internationally; and
- perform such additional responsibilities as may be assigned by the Constitution, the Bylaws, or the Board of Directors.

Section 4. Accountability

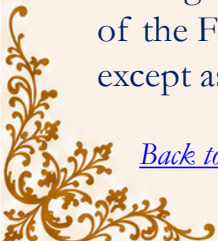
The Founder President–Chief Executive Officer shall be accountable to the Board of Directors and shall discharge the responsibilities of the office with integrity, professionalism, transparency, and faithful stewardship.

Section 5. Institutional Continuity

The Founder President–Chief Executive Officer shall promote continuity of leadership, preserve the institutional memory of the Society, and encourage the preparation and development of future generations of leaders.

Section 6. Continuity of the Founding Office

During the Founder's tenure, the office, authority, and responsibilities of the Founder President–Chief Executive Officer shall be preserved except as otherwise provided by this Constitution and the Bylaws.



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ARTICLE XIII

OFFICERS

Section 1. Officers

The Officers of the Society shall consist of the Founder President—Chief Executive Officer, three Chairs, Secretary, Treasurer, and such other Officers as may be established by the Bylaws.

Section 2. Three Chairs

The Society shall elect three Chairs from among the Directors in accordance with the Bylaws.

The Society shall seek to elect the three Chairs from different geographic regions of the world whenever practicable, reflecting its commitment to international representation, diversity, and global collaboration.

The three Chairs shall serve collectively as the principal elected leaders of the Society and shall work collaboratively in supporting the governance, strategic direction, and international mission of the Society.

Section 3. Responsibilities

The Officers shall perform the responsibilities assigned by this Constitution, the Bylaws, and the Board of Directors.

Section 4. Terms of Office

The terms, qualifications, election procedures, succession, removal, and vacancies of Officers shall be established in the Bylaws.

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ARTICLE XIV

PATRONS OF THE SOCIETY

Section 1. Establishment

The Society recognizes the office of **Patron** as a continuing constitutional office established to preserve institutional continuity, strengthen leadership across generations, and maintain the Society's constitutional identity and institutional heritage.

Patrons shall serve as senior advisors, stewards, and ambassadors of the Society.

Section 2. Eligibility

Upon completion of a term as a Director, an individual shall become a Patron of the Society unless otherwise determined in accordance with the Bylaws.

Patron status recognizes distinguished service to the Society and the continuing responsibility to advance its mission and constitutional principles.

Section 3. Responsibilities

Patrons shall:

- serve as senior advisors to the Board of Directors and Officers;
- preserve institutional memory and constitutional heritage of the Society;
- mentor future generations of leaders;
- promote the mission, vision, and Enduring Principles of the Society;
- serve as ambassadors of the Society nationally and internationally;
- encourage scientific excellence, ethical leadership, and global collaboration; and
- perform such additional advisory responsibilities as may be requested by the Board of Directors.

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Section 4. Participation

Patrons may be invited to attend meetings of the Society, the Board of Directors, committees, scientific meetings, and other official activities in accordance with the Bylaws.

Unless otherwise provided in the Bylaws, Patron status shall not, by itself, confer voting rights at meetings of the Board of Directors.

Section 5. Stewardship

Patrons shall continue to support the Society through their experience, counsel, leadership, and service, recognizing that stewardship of the Society extends beyond elected office.

ARTICLE XV

COMMITTEES

Section 1. Establishment

The Board of Directors may establish standing and ad hoc committees as necessary to advance the mission and activities of the Society.

Section 2. Purpose

Committees shall assist the Board in carrying out the responsibilities of the Society and shall serve in an advisory or operational capacity as provided in the Bylaws.

Section 3. Organization

The composition, authority, responsibilities, appointment, and procedures of committees shall be established by the Bylaws or by policies adopted by the Board of Directors.

Section 4. International Representation

In appointing committees, the Society shall seek broad geographic, professional, cultural, and disciplinary representation consistent with its international character.

ARTICLE XVI

MEMBERSHIP

The Society shall establish categories of membership that reflect its international, interdisciplinary, and collaborative character.

Membership shall be open to individuals and organizations who support the mission and enduring principles of the Society and who satisfy the qualifications established in the Bylaws.

Membership in the Society is both a privilege and a responsibility, carrying the expectation of professional integrity, mutual respect, ethical conduct, and commitment to advancing newborn health.

The rights, responsibilities, privileges, qualifications, and obligations of membership shall be prescribed in the Bylaws.

ARTICLE XVII

STEWARDSHIP

The Board, Officers, and all persons entrusted with responsibilities within the Society shall serve as faithful stewards of its mission, Founding Philosophy, constitutional identity, reputation, resources, and institutional legacy.

The Society shall manage its affairs with integrity, accountability, transparency, fiscal responsibility, and prudent stewardship for the benefit of present and future generations.

The Board of Directors shall meet periodically through electronic or other lawful means and, whenever practicable, in person during the Society's biennial conference.

The minutes of meetings of the Society, the Board of Directors, and the Officers shall be maintained by the Secretariat as part of the permanent institutional record and shall be made available upon reasonable request in accordance with the Bylaws and applicable law.

ARTICLE XVIII

ETHICS AND PROFESSIONAL CONDUCT

The Society shall uphold the highest standards of ethical conduct, professionalism, honesty, respect, and scientific integrity in all of its activities.

The Society shall foster an environment that promotes collaboration, mutual respect, fairness, diversity, inclusion, and the responsible exchange of scientific knowledge.

The standards governing professional conduct and ethical responsibilities shall be established in the Bylaws and other policies adopted by the Board.

ARTICLE XIX

INDEPENDENCE

The Society shall remain an independent international organization dedicated exclusively to advancing newborn health.

No external organization, government, political body, commercial enterprise, or individual shall exercise authority over the constitutional governance, mission, or scientific independence of the Society.

The Society may collaborate with other organizations when such collaboration advances its mission and preserves its independence, integrity, and constitutional principles.

ARTICLE XX

THE SECRETARIAT

Section 1. Establishment

The Society shall maintain a permanent Secretariat as its principal administrative office.

The Secretariat shall provide administrative continuity and institutional support necessary to advance the mission, governance, and activities of the Society.

Section 2. Administration

The Secretariat shall operate under the direction of the Founder President–Chief Executive Officer or such other chief executive officer as may be appointed in accordance with this Constitution and the Bylaws.

The Founder President–Chief Executive Officer may appoint such staff, consultants, and volunteers as are necessary for the effective administration of the Society, subject to policies established by the Board of Directors.



Section 3. Responsibilities

The Secretariat shall:

- preserve the Constitution, Bylaws, and other governing documents of the Society;
- maintain the official records of the Society;
- preserve the minutes of meetings of the Society, the Board of Directors, the Officers, committees, and other official bodies;
- maintain the membership records of the Society;
- oversee official correspondence and administrative communications;
- maintain the Society's historical archives and institutional records;
- safeguard official corporate, legal, and financial records;
- support the administration of the Society's publications, scientific meetings, educational activities, committees, and international partnerships; and
- perform such additional administrative responsibilities as may be assigned by the Board of Directors or the Founder President–Chief Executive Officer.

Section 4. Institutional Records

The Secretariat shall serve as the official custodian of the Society's permanent institutional records.

Such records shall be maintained in accordance with this Constitution, the Bylaws, applicable law, and policies adopted by the Board of Directors.

Access to official records shall be provided in accordance with applicable law, the Bylaws, and Board policies, subject to appropriate requirements for confidentiality, privacy, and legal protection.

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Section 5. Institutional Memory

The Secretariat shall preserve the institutional memory and constitutional heritage of the Society for the benefit of present and future generations.

Section 6. Official Repository

The Secretariat shall serve as the official repository of the Society's Constitution, Bylaws, Founding Philosophy, historical records, archives, official publications, minutes, policies, strategic plans, and other materials of enduring institutional significance.

ARTICLE XXI

FINANCIAL STEWARDSHIP

Section 1. Financial Responsibility

The Society shall manage its financial affairs with integrity, accountability, transparency, prudence, and responsible stewardship in furtherance of its charitable mission.

All assets, revenues, and resources of the Society shall be used exclusively to advance the purposes set forth in this Constitution.

Section 2. Charitable Status

The Society is a charitable nonprofit organization registered in the United States under Employer Identification Number (EIN) **86-1358640** and shall operate in accordance with applicable federal, state, and local laws governing nonprofit organizations.

Section 3. Financial Records

The Society shall maintain complete and accurate financial records.

Its accounts, financial reports, and required regulatory filings shall be maintained and filed in the United States as per the applicable law.

Section 4. Financial Resources

The Society may receive and administer membership dues, charitable contributions, grants, endowments, sponsorships, conference revenues, publication revenues, educational revenues, investment income, and other lawful sources of support consistent with its mission.

The Society may organize fundraising activities in support of its own mission and for other charitable purposes approved by the Board of Directors that are consistent with this Constitution and applicable law.

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Section 5. Fiduciary Responsibility

Every Director, Officer, Patron, committee member, employee, volunteer, and individual entrusted with financial responsibilities shall discharge those responsibilities honestly, prudently, and solely in the best interests of the Society and its charitable mission.

Section 6. Financial Oversight

The Board of Directors shall exercise fiduciary oversight of the financial affairs of the Society.

The detailed financial policies, budgeting procedures, audits, investments, and related operational matters shall be established in the Bylaws and policies adopted by the Board.





BOOK III



CONTINUITY AND INSTITUTIONAL DEVELOPMENT

*Institutions endure when each generation
faithfully preserves what it has inherited
and responsibly prepares what it will leave behind*



Articles XXII–XXIV



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ARTICLE XXII

OFFICIAL PUBLICATION

Section 1. Official Journal

The official scientific journal of the Society shall be *the newborn*.

It shall serve as the Society's principal peer-reviewed scientific publication for the dissemination of scientific knowledge, clinical advances, educational scholarship, consensus statements, clinical guidelines, and other scholarly contributions that advance fetal, neonatal, and infant health.

Section 2. Editorial Independence

The Society shall preserve the editorial independence of the newborn and all official publications.

Editorial decisions shall be guided solely by scientific merit, ethical publication practices, academic integrity, and the advancement of newborn health, free from improper commercial, political, or external influence.

Section 3. Publications

The Society may establish and support additional journals, books, monographs, newsletters, educational resources, clinical guidelines, position statements, consensus documents, multimedia resources, and other scholarly publications consistent with its mission.

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Section 4. Intellectual Property

The Society shall protect and responsibly manage the intellectual property associated with the newborn and all official publications in accordance with applicable law and policies adopted by the Board of Directors.

Section 5. Scientific Excellence

The Society shall support the continued development of the newborn as a leading international scientific journal dedicated to advancing newborn health through excellence in research, education, innovation, and global collaboration.

ARTICLE XXIII

THE GLOBAL NEWBORN SOCIETY CONGRESS

Section 1. Official Scientific Meeting

The official scientific meeting of the Society shall be the Global Newborn Society Congress.

The Global Newborn Society Congress shall serve as the Society's principal international forum for scientific exchange, professional education, leadership development, interdisciplinary collaboration, and advocacy in newborn health.

Section 2. Frequency

The Global Newborn Society Congress shall ordinarily be held biennially at such time and place as determined by the Board of Directors.

The Society may organize regional meetings, webinars, educational courses, workshops, and other scientific activities consistent with its mission.

Section 3. Scientific Integrity

The scientific program of the Global Newborn Society Congress shall be developed according to the principles of scientific excellence, academic independence, fairness, diversity, transparency, and international collaboration.

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Section 4. Participation

The Society shall encourage participation by physicians, nurses, researchers, educators, trainees, allied health professionals, policymakers, patient advocates, charitable organizations, governmental agencies, and institutions committed to improving newborn health.

Section 5. Awards and Recognition

The Society may establish scientific awards, honorary lectureships, fellowships, scholarships, travel awards, and other recognitions to acknowledge outstanding contributions to newborn health.

ARTICLE XXIV

INSTITUTIONAL CONTINUITY

Section 1. Responsibility

The Society recognizes that enduring institutions are preserved through responsible governance, faithful stewardship, and the preparation of future generations of leaders.

Every generation entrusted with leadership shall strive to preserve, strengthen, and faithfully transmit the Society's constitutional identity, institutional heritage, and mission.

Section 2. Leadership Development

The Society shall encourage leadership development, mentorship, professional growth, and succession planning to ensure continuity of governance and fulfillment of its mission.

Section 3. Preservation of Institutional Heritage

The Society shall preserve its Constitution, Bylaws, Founding Philosophy, Emblem, Motto, official publications, scientific meetings, historical records, archives, and other materials of enduring significance.

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Section 4. Constitutional Stewardship

The Board of Directors, the Founder President–Chief Executive Officer, the Chairs, Officers, Patrons, and the Secretariat share a continuing responsibility to preserve the constitutional identity, institutional heritage, and long-term interests of the Society.

Section 5. Responsibility to Future Generations

The Society affirms that every generation inherits the responsibility to preserve the Society while preparing it for those who will follow.

Institutional continuity shall be achieved through faithful stewardship, responsible leadership, scientific excellence, ethical conduct, and a continuing commitment to the advancement of newborn health.





BOOK IV



GENERAL PROVISIONS

*The enduring strength of a Constitution lies in its
faithful interpretation, thoughtful amendment, and
responsible stewardship*



Articles XXV–XXVIII



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ARTICLE XXV

AMENDMENTS

Section 1. Authority

This Constitution may be amended only in accordance with the procedures established in this Article and the Bylaws.

No amendment shall be adopted that is inconsistent with the charitable purposes, constitutional identity, or Founding Philosophy of the Society.

Section 2. Proposal

Amendments may be proposed by the Board of Directors or by such other process as may be established in the Bylaws.

Section 3. Adoption

An amendment shall become effective only upon approval by the Board of Directors in accordance with the voting requirements established in the Bylaws.

Section 4. Preservation of the Founding Philosophy

In considering constitutional amendments, the Society shall preserve the Founding Philosophy, constitutional identity, and enduring principles of the Society while permitting responsible institutional development.

ARTICLE XXVI

INTERPRETATION

Section 1. Supremacy of the Constitution

This Constitution is the supreme governing document of the Global Newborn Society and shall govern the interpretation, administration, and governance of the Society.

Section 2. The Bylaws

The Bylaws are adopted pursuant to this Constitution and are incorporated into the governance framework of the Society.

The Bylaws shall establish the detailed procedures for the governance, administration, and operation of the Society in a manner consistent with this Constitution.

Section 3. Consistency

The Bylaws and all policies, resolutions, and other actions of the Board of Directors shall be consistent with this Constitution.

In the event of any inconsistency between this Constitution and the Bylaws, the provisions of this Constitution shall prevail.

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Section 4. Interpretation

This Constitution shall be interpreted in a manner that faithfully advances the Society's mission, vision, Founding Philosophy, Constitutional Identity, Institutional Heritage, and Enduring Principles.

Section 5. Definitions

Unless the context clearly requires otherwise, the Definitions contained in this Constitution shall govern the interpretation of this Constitution and the Bylaws.

Section 6. Applicable Law

The Society shall conduct its affairs in accordance with applicable law governing its organization and operations.

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ARTICLE XXVII

DISSOLUTION

Section 1. Perpetual Existence

The Society is established with the intention of perpetual existence.

Section 2. Dissolution

Should dissolution become necessary, it shall occur only in accordance with applicable law, this Constitution, and the procedures established in the Bylaws.

Section 3. Distribution of Assets

Upon dissolution, after payment of all lawful obligations, the remaining assets of the Society shall be distributed exclusively to one or more charitable nonprofit organizations whose purposes are consistent with the mission, constitutional principles, and charitable purposes of the Society, as determined by the Board of Directors and in accordance with applicable law.

Section 4. Private Benefit Prohibited

No part of the assets or net earnings of the Society shall inure to the benefit of any private individual except as permitted by applicable law governing charitable nonprofit organizations.

ARTICLE XXVIII

EFFECTIVE DATE

Section 1. Effective Date

This Constitution shall become effective immediately upon its adoption by the Founding Board of Directors of the Global Newborn Society.

Section 2. Continuing Authority

This Constitution shall remain the supreme governing document of the Society until amended in accordance with its provisions.

SCHEDULE I

OFFICIAL EMBLEM OF THE GLOBAL NEWBORN SOCIETY

The official Emblem of the Global Newborn Society is the constitutional symbol of the Society and represents its mission, Founding Philosophy, Constitutional Identity, and enduring commitment to advancing newborn health throughout the world.

The official design of the Emblem, including its colors, proportions, specifications, and authorized variations, shall be maintained by the Secretariat as part of the Society's permanent institutional records.

The Emblem shall be used only with the authorization of the Society and in accordance with this Constitution, the Bylaws, and policies adopted by the Board of Directors.

The Emblem and all associated designs, trademarks, and related intellectual property shall be protected in accordance with applicable law.

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SCHEDULE II

FOUNDING GOVERNANCE SERIES

The Society recognizes the following documents as constituting the Founding Governance Series of the Global Newborn Society:

The Constitution of the Global Newborn Society (Founding Edition, 2026)

The Bylaws of the Global Newborn Society (Founding Edition, 2026)

Governance Handbook of the Global Newborn Society

Board Policy Manual of the Global Newborn Society

Founding Governance Commentaries

Collectively, these documents establish and support the governance, administration, stewardship, institutional continuity, and long-term development of the Society. The Constitution shall remain the supreme governing document of the Society. The Bylaws shall be interpreted consistently with the Constitution, and the remaining documents within the Founding Governance Series shall be implemented in a manner consistent with both the Constitution and the Bylaws.

SCHEDULE III

CONSTITUTIONAL HERITAGE

The Society recognizes the following as components of its Constitutional Heritage:

The Constitution; the Bylaws; the Founding Philosophy; the Founding Vision; the Enduring Principles; the official Emblem; the official Motto; *the newborn*; the Global Newborn Society Congress; historical archives; minutes and official records; strategic plans; official publications; historical photographs and artifacts; and such other materials of enduring institutional significance as may be designated by the Board of Directors.

The Secretariat shall preserve, protect, and maintain these materials as part of the permanent institutional heritage of the Society for the benefit of present and future generations.

SCHEDULE IV

INSTITUTIONAL CHRONOLOGY

The following chronology records significant milestones in the institutional development of the Global Newborn Society.

Year	Institutional Milestone
2021	Global Newborn Society established
2021	Founding Board of Directors constituted
2021	Founder President–Chief Executive Officer assumed office
2022	<i>the newborn</i> established as the official peer-reviewed scientific journal of the Society
2025	First Global Newborn Society Conference held
2026	Global Newborn Society Congress established as the Society's official scientific meeting
2026	Founding Constitution (Founding Edition, 2026) adopted
2026	Founding Bylaws (Founding Edition, 2026) adopted
2026	Founding Governance Series established
2026	Constitution entered into force

Amendments: This Institutional Chronology may be amended by the Board of Directors to record significant milestones in the institutional development of the Society. The Secretariat shall maintain the official chronology as part of the Society's permanent historical record.

DEFINITIONS

For the purposes of this Constitution, unless the context otherwise requires:

The Society means the Global Newborn Society.

The Constitution means this Constitution, together with all amendments adopted in accordance with its provisions.

The Bylaws mean the governing Bylaws adopted pursuant to this Constitution, establishing the detailed procedures for the governance, administration, and operation of the Society consistent with the provisions of this Constitution.

The Board means the Board of Directors of the Society.

The Board of Directors means the principal governing body of the Society, vested with the authority and responsibility to govern the Society in accordance with this Constitution and the Bylaws.

Director means a member of the Board of Directors elected or appointed in accordance with the Bylaws.

Founder President–Chief Executive Officer means the founding executive officer and chief executive officer of the Society, responsible for its executive leadership, administration, implementation of the policies established by the Board of Directors, and the continuing development of the Society in accordance with this Constitution and the Bylaws.

Chair means one of the three elected leaders of the Society, elected from among the Directors in accordance with the Bylaws.

Patron means a former Director who, upon completion of Board service, continues to serve the Society as a senior advisor, steward, and ambassador in accordance with the Bylaws.

Member means an individual or organization admitted to membership in accordance with the Bylaws.

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The Secretariat means the permanent administrative office of the Society responsible for preserving its official records, archives, governing documents, minutes, correspondence, institutional memory, and other records of enduring institutional significance.

The Founding Philosophy means the enduring principles upon which the Society was established and by which this Constitution shall be interpreted.

Constitutional Identity means the enduring character of the Society as expressed through its Constitution, Founding Philosophy, mission, vision, Enduring Principles, constitutional institutions, traditions, and continuing commitment to advancing newborn health.

Stewardship means the faithful, ethical, and responsible care of the Society's mission, resources, institutions, reputation, Constitutional Identity, and Institutional Heritage for the benefit of present and future generations.

Institutional Heritage means the Constitution, Founding Philosophy, Emblem, Motto, governing documents, official publications, archives, historical records, traditions, and other materials of enduring significance that collectively preserve the identity, continuity, and legacy of the Society.

The Emblem means the official Emblem of the Society established by this Constitution.

The Motto means the official motto of the Society: Every Baby Counts®.

the newborn means the official peer-reviewed scientific journal of the Society.

The Global Newborn Congress means the official biennial international scientific meeting of the Society.

Founding Generation means the individuals who established the Global Newborn Society and adopted its Founding Constitution and Founding Bylaws in 2026.



CONSTITUTIONAL COVENANT



We, the Members, Directors, Officers, Patrons, and other stewards of the Global Newborn Society, accept this Constitution as the enduring expression of our shared commitment to advancing newborn health throughout the world.

We pledge to preserve its Founding Philosophy, uphold its Enduring Principles, faithfully discharge the responsibilities entrusted to us, and govern the Society with integrity, professionalism, scientific excellence, ethical leadership, and responsible stewardship.

We accept the responsibility to preserve this Constitution, strengthen the Society's Constitutional Identity and Institutional Heritage, and faithfully transmit them to future generations so that the Society may continue to serve newborn infants, their families, healthcare professionals, and the global community with wisdom, compassion, and unwavering dedication.

FOUNDING DECLARATION

We, the Founding Board of Directors of the Global Newborn Society, establish this Constitution in the belief that scientific excellence, ethical leadership, responsible stewardship, and international collaboration can improve the lives of newborn infants throughout the world.

We accept the responsibility to preserve this Constitution, strengthen the institutions established by it, uphold its Founding Philosophy and Enduring Principles, and faithfully transmit its **Constitutional Identity** to future generations.

May the Global Newborn Society remain dedicated to advancing newborn health with integrity, professionalism, compassion, and unwavering commitment.

Every Baby Counts®

GLOSSARY

A

Accountability — The obligation of individuals and governing bodies to accept responsibility for their decisions, actions, and stewardship of the Society. pp. 16, 25–26, 34, 40–41, 49–51

Applicable Law — The legal and regulatory requirements governing the organization, administration, and activities of the Society. pp. 10, 37–41, 54, 56

Archives — Historical records, governing documents, correspondence, minutes, publications, and other materials preserved as part of the Society’s institutional heritage. pp. 37–39, 49–51, 60

B

Board of Directors — The principal governing body of the Society, responsible for strategic direction, fiduciary oversight, institutional stewardship, and preservation of the Society’s mission and Constitutional Identity. pp. 19–20, 25–26

Bylaws — The governing document adopted pursuant to the Constitution that establishes detailed procedures for the governance, administration, and operation of the Society. pp. 12–13, 19–20, 54, 59–60

C

Charitable Purpose — A purpose consistent with the Society’s nonprofit status, mission, and commitment to advancing newborn health. pp. 10, 40–41, 53, 56

Chair — One of the three elected leaders selected from among the Directors in accordance with the Constitution and Bylaws. pp. 28, 62

Chairs — The three elected leaders who provide collaborative leadership and support the effective functioning and continuity of the Board. pp. 28, 49–51

...continued on next page

GLOSSARY

C

Collaboration — Cooperative engagement among individuals, professions, institutions, regions, and communities in pursuit of the Society’s mission. pp. 10–16, 35–36, 46–48

Committee — A standing or ad hoc body established to provide expertise, undertake designated responsibilities, or advise the Board on specific matters. p. 32

Compassion — The commitment to recognize and respond to the dignity, needs, and well-being of newborn infants and their families. pp. 11, 16, 64–66

Conflict of Interest — A circumstance in which personal, professional, financial, or institutional interests may influence, or reasonably appear to influence, impartial judgment. pp. 25–26, 35, 40–41

Constitution — The supreme governing document of the Global Newborn Society, establishing its Founding Philosophy, Constitutional Identity, governance structure, institutions, and Enduring Principles. pp. 12–13, 19–20, 54, 59–62

Constitutional Identity — The enduring character of the Society as expressed through its Constitution, Founding Philosophy, mission, vision, Enduring Principles, constitutional institutions, traditions, and continuing commitment to advancing newborn health. pp. 12–13, 19–20, 49–54, 60, 62

Constitutional Institution — An enduring institution formally recognized by the Constitution as contributing to the governance, identity, mission, or continuity of the Society. pp. 19–20

Constitutional Stewardship — The continuing responsibility of the Society’s leaders to preserve and faithfully transmit its Constitutional Identity, Institutional Heritage, and mission. pp. 49–51

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GLOSSARY

C

Continuity — The preservation of the Society’s mission, identity, governance, institutional knowledge, and capacity across changes in leadership and circumstances. pp. 12–13, 37–39, 43, 49–51

D

Director — A member of the Board of Directors who shares responsibility for the governance and fiduciary oversight of the Society. pp. 25–26, 62

Dissolution — The formal termination of the Society in accordance with its Constitution, Bylaws, and applicable law. p. 56

Diversity — Recognition and inclusion of differing geographic, cultural, professional, disciplinary, institutional, and other perspectives within the Society. pp. 16, 25–26, 32, 35, 46–48

Duty of Care — The fiduciary responsibility to exercise appropriate preparation, diligence, participation, and reasonable judgment. pp. 25–26, 40–41

Duty of Loyalty — The fiduciary responsibility to place the interests of the Society above competing personal, professional, financial, or institutional interests. pp. 25–26, 40–41

Duty of Obedience — The fiduciary responsibility to ensure that the Society operates consistently with its Constitution, Bylaws, mission, charitable purposes, and applicable law. pp. 25–26, 40–41, 54

E

Effective Date — The date upon which the Constitution formally becomes operative and assumes continuing authority as the supreme governing document of the Society. p. 57

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GLOSSARY

E

Effective Date — The date upon which the Constitution formally becomes operative and assumes continuing authority as the supreme governing document of the Society. p. 57

Emblem — The official visual and constitutional symbol of the Society, representing its mission, Founding Philosophy, Constitutional Identity, and commitment to advancing newborn health. pp. 4–7, 18, 58, 60, 62

Enduring Principles — The foundational principles guiding the Society across generations, including scientific excellence, ethical leadership, responsible stewardship, international collaboration, integrity, inclusion, innovation, and dedication to newborn health. p. 16

Ethical Conduct — Behavior characterized by honesty, integrity, fairness, professionalism, responsibility, and respect for others. pp. 16, 35, 49–51

Ethical Leadership — Leadership exercised with integrity, fairness, accountability, professionalism, and fidelity to the Society’s mission. pp. 11, 16, 35, 49–51

F

Fiduciary Responsibility — The legal and ethical responsibility arising from the exercise of entrusted authority on behalf of the Society. pp. 25–26, 40–41

Financial Oversight — The Board’s responsibility to supervise the Society’s financial affairs, resources, reporting, policies, and long-term sustainability. pp. 25–26, 40–41

Financial Stewardship — The prudent, transparent, accountable, and mission-aligned management of the Society’s financial affairs and resources. pp. 40–41

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GLOSSARY

F

Founder President–Chief Executive Officer — The founding executive officer and chief executive officer responsible for executive leadership, administration, implementation of Board policies, and continuing institutional development. pp. 27–28, 37–39, 49–51, 62

Founding Board of Directors — The Board responsible for adopting the Founding Constitution and establishing the Society’s foundational governance framework. pp. 57, 61, 65–66

Founding Generation — The individuals who established the Global Newborn Society and adopted its Founding Constitution and Founding Bylaws. p. 62

Founding Governance Series — The integrated body of foundational governance documents supporting the governance, administration, stewardship, continuity, and long-term development of the Society. p. 59

Founding Philosophy — The enduring philosophical foundation upon which the Society was established and by which its Constitution is interpreted. pp. 11–13, 16, 49–54, 59–62

Future Generations — Those who will inherit responsibility for the Society and for whom present leaders have an obligation to preserve and strengthen the institution. pp. 11–13, 30, 37–39, 49–51, 60, 64

Global Collaboration — Cooperation across disciplines, cultures, institutions, countries, and healthcare systems in pursuit of improved newborn health. pp. 10–16, 46–48

Global Newborn Society Congress — The official biennial international scientific meeting of the Society. pp. 19–20, 46–48, 60, 62

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GLOSSARY

G

Governance — The system through which institutional authority is organized, decisions are made, oversight is exercised, and accountability is maintained. pp. 12–13, 19–41

Governance Framework — The integrated structure of governing documents, institutions, offices, responsibilities, and procedures through which the Society is governed. pp. 12–13, 19–41, 54, 59

I

Inclusion — The meaningful participation and respectful engagement of individuals representing diverse backgrounds, professions, perspectives, cultures, and circumstances. pp. 16, 23, 35, 46–48

Independence — The principle that the Society retains control over its constitutional governance, mission, and scientific activities without inappropriate external authority or influence. p. 36

Institutional Continuity — The preservation and transmission of the Society’s Constitutional Identity, Institutional Heritage, mission, governance, and capacity across generations. pp. 43, 49–51, 59

Institutional Development — The responsible strengthening and evolution of the Society’s governance, leadership, institutions, and capacity while preserving its foundational principles. pp. 43, 49–53, 65–66

Institutional Heritage — The Constitution, Founding Philosophy, Emblem, Motto, governing documents, official publications, archives, historical records, traditions, and other materials that preserve the identity, continuity, and legacy of the Society. pp. 37–39, 49–51, 60, 62

GLOSSARY

I

Institutional Memory — The accumulated knowledge of the Society's history, decisions, experiences, records, traditions, and governance preserved for present and future generations. pp. 37–39

Institutional Records — Official materials documenting the Society's governance, administration, decisions, finances, activities, and history. pp. 37–39, 58, 60

Institutional Stewardship — The continuing responsibility to preserve and strengthen the Society while protecting its Constitutional Identity, Institutional Heritage, scientific integrity, mission, and future capacity. pp. 12–13, 49–51

Integrity — Consistent adherence to honesty, ethical conduct, professional responsibility, and the principles and obligations of the Society. pp. 10–16, 25–26, 35, 40–41, 49–51

International Governance — Governance reflecting the Society's global character through international representation, diversity, inclusiveness, collaboration, and respect for geographic and cultural perspectives. pp. 25–26, 46–48

L

Leadership Development — The deliberate development, mentorship, professional growth, and preparation of individuals for future leadership responsibilities. pp. 49–51

M

Member — An individual or organization admitted to membership in accordance with the Bylaws. pp. 23, 33, 62

Membership — Participation in the Society by individuals or organizations supporting its mission, Founding Philosophy, and Enduring Principles. pp. 23, 33

...continued on next page

GLOSSARY

M

Mentorship — The sharing of experience, knowledge, institutional understanding, and guidance to support preparation of future leaders. pp. 30, 49–51

Mission — The enduring purpose of the Society and the activities through which it seeks to advance newborn health throughout the world. pp. 10–16

Motto — The official motto, Every Baby Counts®, expressing the Society’s enduring commitment to the dignity, potential, and equal value of every newborn infant. pp. 4–7, 18, 60, 62

N

Newborn Health — The health, survival, development, and well-being of newborn infants and the central purpose toward which the Society’s activities are directed. Throughout; especially pp. 10–16

Nonpartisan — Independent of political-party control or allegiance in fulfillment of the Society’s mission. p. 10

O

Officer — An individual entrusted with a designated leadership or administrative responsibility under the Constitution and Bylaws. p. 29

Official Journal — *the newborn*, the official peer-reviewed scientific journal of the Society. pp. 19–20, 44–45, 60, 62

Official Publication — A scientific journal, report, monograph, guideline, educational resource, or other publication formally issued or recognized by the Society. pp. 44–45, 60

Official Repository — The Secretariat’s role as custodian of the Constitution, Bylaws, historical records, archives, publications, minutes, policies, strategic plans, and other materials of enduring institutional significance. pp. 37–39

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GLOSSARY

P

Patron — A former Director who continues to serve the Society as a senior advisor, steward, mentor, and ambassador. pp. 30–31, 49–51, 62

Professional Integrity — Adherence to ethical standards, honesty, responsibility, transparency, and professionalism in the Society’s activities. pp. 16, 35

Public Trust — Confidence in the Society arising from ethical leadership, transparency, accountability, responsible stewardship, and faithful pursuit of its charitable mission. pp. 25–26, 35, 40–41

R

Responsible Governance — Governance characterized by informed judgment, fiduciary responsibility, transparency, accountability, ethical conduct, and stewardship. pp. 25–26, 34–41, 49–51

Responsible Leadership — Leadership exercised with integrity, judgment, accountability, service, and concern for the long-term interests of the Society and future generations. pp. 16, 49–51

S

Scientific Excellence — Commitment to the highest standards of scientific discovery, scholarship, education, clinical practice, and evidence-based care. pp. 11, 16, 44–48, 49–51

Scientific Integrity — Commitment to responsible generation, evaluation, communication, and application of scientific knowledge. pp. 16, 44–48

Secretariat — The permanent administrative office responsible for supporting governance, maintaining official records, preserving archives and institutional memory, and providing administrative continuity. pp. 37–39, 49–51, 58–62

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GLOSSARY

S

Service — The application of leadership, knowledge, professional expertise, and institutional resources for the benefit of newborn infants, families, the Society, and the global community. pp. 10–16

Society — The Global Newborn Society, the independent, international, charitable nonprofit professional organization established to advance newborn health. pp. 9–10, 62

Stewardship — The faithful, ethical, and responsible care of the Society’s mission, resources, institutions, reputation, Constitutional Identity, and Institutional Heritage for present and future generations. pp. 12–13, 16, 34, 40–41, 49–51, 62

Succession Planning — The deliberate preparation of future leaders and leadership transitions to ensure continuity of governance and institutional purpose. pp. 49–51

T

Transparency — Openness and clarity in governance, financial stewardship, decision-making, disclosure, and institutional accountability. pp. 16, 35, 40–41, 46–48

the newborn — The official peer-reviewed scientific journal of the Global Newborn Society and an element of its Constitutional Identity and Institutional Heritage. pp. 19–20, 44–45, 60, 62

V

Vision — The Society’s long-term aspiration for newborn health and the future impact it seeks to achieve throughout the world. p. 14

CERTIFICATION

We certify that this Constitution was adopted by the Board of Directors of the Global Newborn Society on the **1st day of August, 2026**, as the **Founding Constitution (Founding Edition, 2026)** of the Society.

This Constitution shall serve as the supreme governing document of the Global Newborn Society and shall guide its governance, stewardship, and institutional development in accordance with its Founding Philosophy, Enduring Principles, and the Bylaws adopted pursuant to this Constitution.

IN WITNESS WHEREOF, the undersigned, acting on behalf of the Global Newborn Society, have executed this Founding Constitution on the **1st day of August, 2026**.

Founder President–Chief Executive Officer
Akhil Maheshwari MD, Diplomate in Nutrition and Dietetics

Signature: Akhil Maheshwari

Date: August 1, 2026

Chair
Name

Signature:

Date: _____

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Founder President–Chief Executive Officer
Akhil Maheshwari MD, Diplomate in Nutrition and Dietetics

Signature: Akhil Maheshwari

Date: August 1, 2026

Member of the Board
Name

Signature:

Date: _____

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THE GLOBAL NEWBORN SOCIETY

*The Global Newborn Society
is dedicated to advancing newborn health
through science, collaboration, and compassion.*

*Together, we build a world
where every baby is valued,
every life is protected,
and every future is brighter.*



WWW.GLOBALNEWBORNSOCIETY.ORG

